

# KINDRED HOSPITAL- BOSTON NORTH SHORE

Kindred Hospital-Boston North Shore is a for-profit acute care hospital that specializes in providing long-term acute care services. It is among the smaller acute hospitals in Massachusetts, with 50 staffed beds. It is a member of the Kindred Healthcare system.

**INPATIENT SERVICES** Kindred Hospital-Boston North Shore provides acute cardiac and pulmonary medicine, dialysis, wound care, infectious disease, and rehabilitation services following long-term illness. The average length of stay at the hospital in FY12 was 27 days.

**FINANCIAL PERFORMANCE** Kindred Hospital-Boston North Shore's total revenue in FY12 was \$18 million. The majority of its business (75%) came from Medicaid, Medicare, and other government programs. Kindred Hospital-Boston North Shore's FY12 average inpatient cost<sup>†</sup> per day was \$1,460. It had a loss of \$2.0 million in FY12, and it was unprofitable each year in the FY09 to FY12 period.

## AT A GLANCE

**TOTAL BEDS:** 50

**% OCCUPANCY:** 0.6%

**PUBLIC PAYER MIX:** 75%

**TOTAL REVENUE in FY12:** \$18 million

**TAX STATUS:** For profit

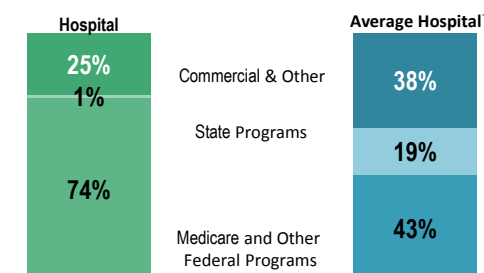
**INPATIENT:OUTPATIENT REVENUE in FY12:** 100%:0%

**TOTAL MARGIN in FY12:** -11.7%

**CHANGE in OWNERSHIP (FY09-FY12):** None

## PAYER MIX

What was the hospital's overall payer mix (gross charges) in FY12, and how does the hospital compare to the average acute hospital's payer mix?



## SERVICES

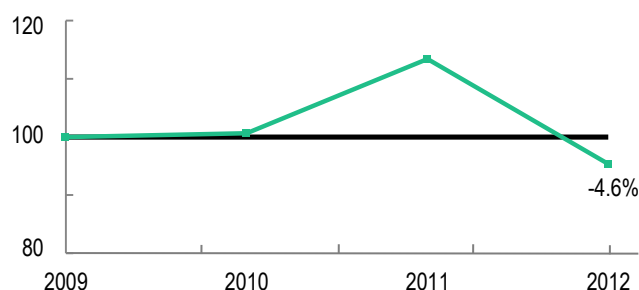
What type(s) of services did the hospital provide in FY12?

Discharges by bed type for this hospital in FY12 were:

Med/Surg: 429

As a provider of specialty services, this hospital does not have a comparative group.

How has the hospital's average length of stay changed compared to FY09? (FY09=100)



## UTILIZATION TRENDS

How has the volume of the hospital's inpatient days changed compared to FY09? (FY09=100)

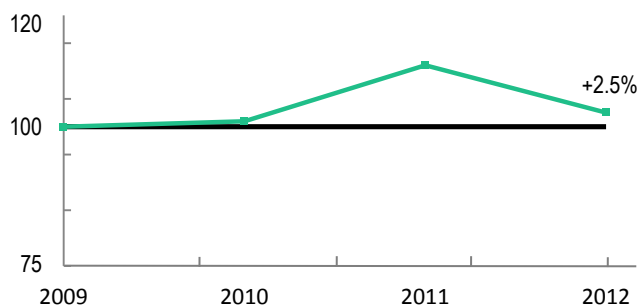


How has the volume of the hospital's outpatient visits changed compared to FY09? (FY09=100)

Hospital did not report data for this metric

**COST TRENDS**

How has the hospital's inpatient cost<sup>‡</sup> per day changed compared to FY09?  
 (FY09=100)



How have the hospital's total outpatient costs changed compared to FY09?  
 (FY09=100)

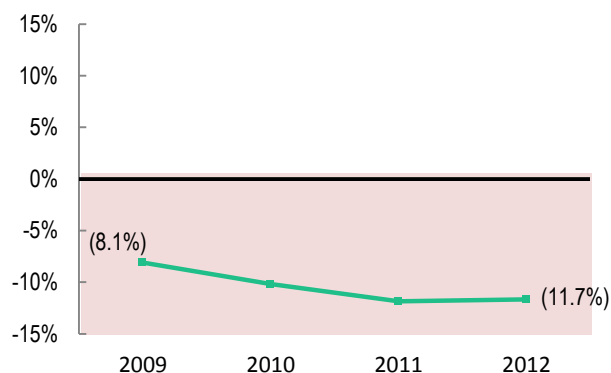
Hospital did not report data for this metric

**FINANCIAL PERFORMANCE**

How have the hospital's total revenues and costs changed between FY09 and FY12?

Revenue, Cost & Profit/Loss (in millions)					
	Total Revenue	% Change	Total Cost	% Change	Total Profit/Loss
2009	\$19		\$21		
2010	\$19	-1.5%	\$21	0.4%	(\$1.9)
2011	\$18	(5.0%)	\$20	(3.6%)	(\$2.1)
2012	\$18	(1.9%)	\$20	(2.1%)	(\$2.0)

What was the hospital's total margin between FY09 to FY12?



For descriptions of the metrics, please see Technical Appendix.

<sup>‡</sup> Costs were adjusted to exclude direct medical education costs and physician compensation.

<sup>†</sup> Average Hospital does not include Specialty hospitals.

For more information, please contact:

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